



Gender Pay Gap Report 2021

BACKGROUND

Since the 6th of April 2017 firms which employ more than 250 staff in Great Britain are required, by law, to publish annually the following four statistics:

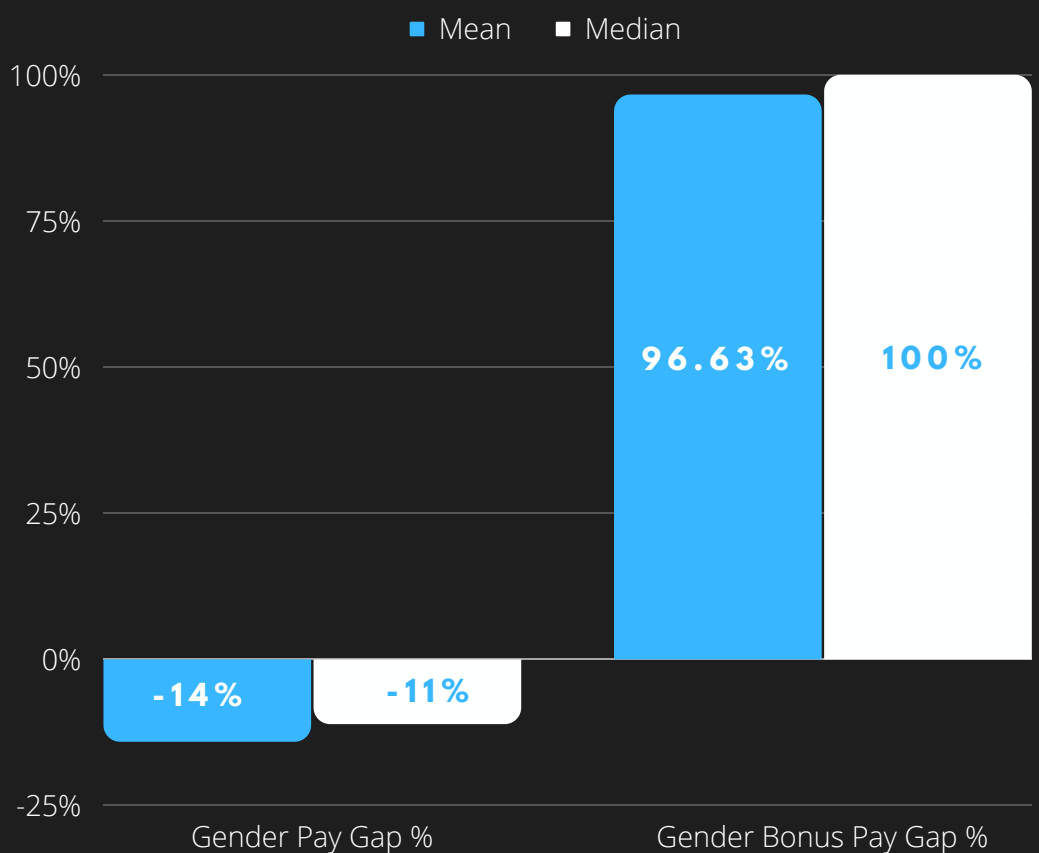
- Gender pay gap (mean and median averages).
- Gender bonus gap (mean and median averages).
- Proportion of male and female employees receiving a bonus.
- Proportion of male and female employees in each quartile of the organization's pay structure.

The gender pay gap indicates the difference between the average (mean or median) earnings of male employees and female employees. It is expressed as a percentage of the earnings of male employees. The gender pay gap does not compare the pay received by male or female employees for doing the same or equivalent work.

In 2020 the gender pay gap for all employees in the UK was 15.5% according to the Office for National Statistics.

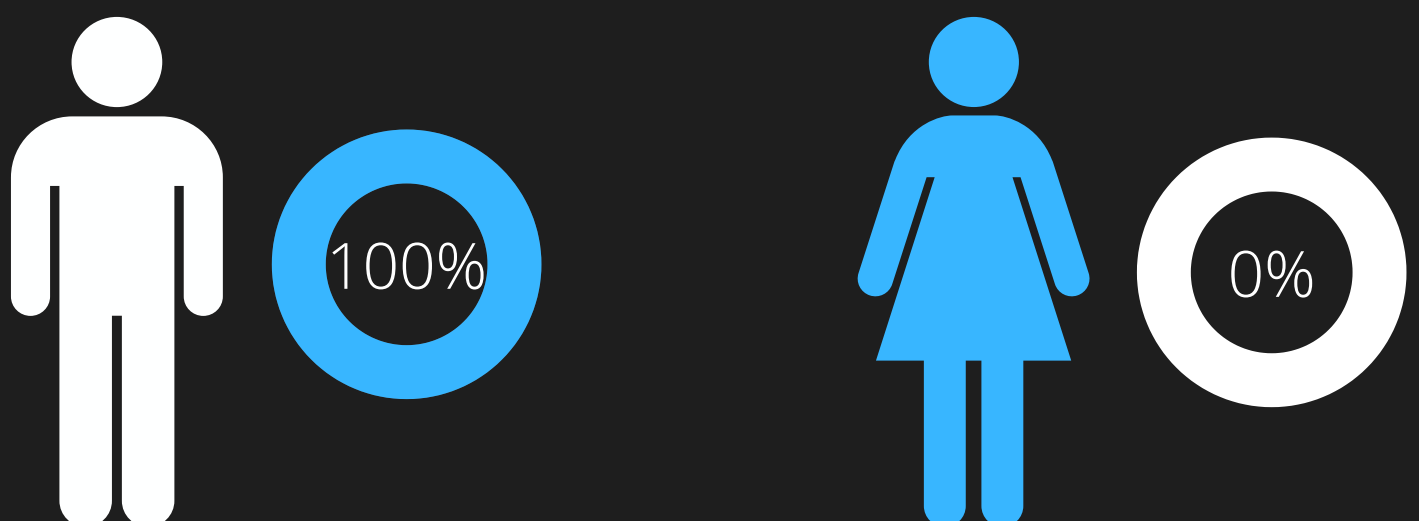


Gender pay & bonus gap

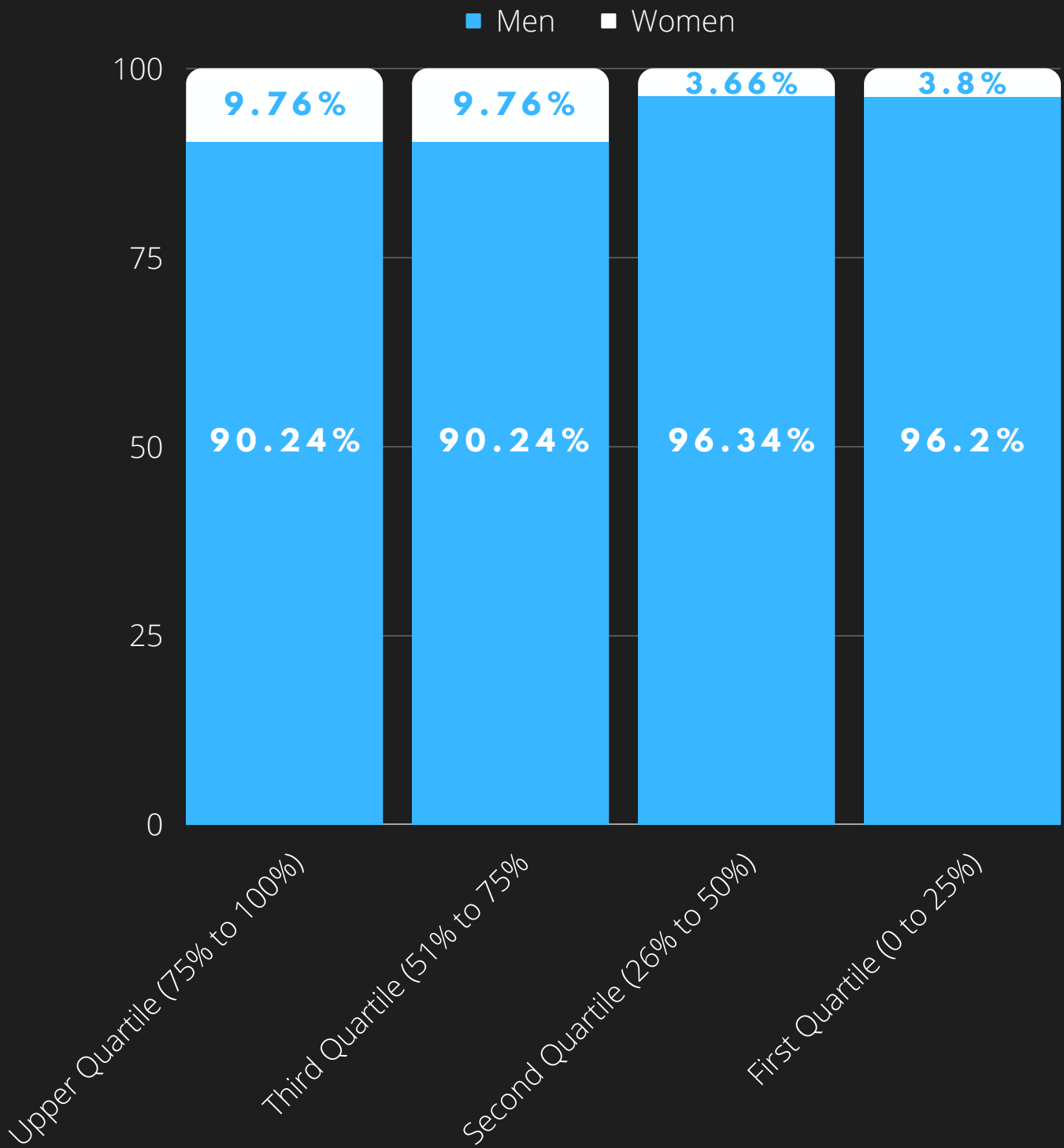


A positive percentage indicates that female employees have lower pay or bonuses than male employees. A negative percentage indicates that female employees have higher pay or bonuses than male employees.

Proportion of male & female employees receiving a bonus



Proportion of male and female employees within pay groups based on quartiles of earnings

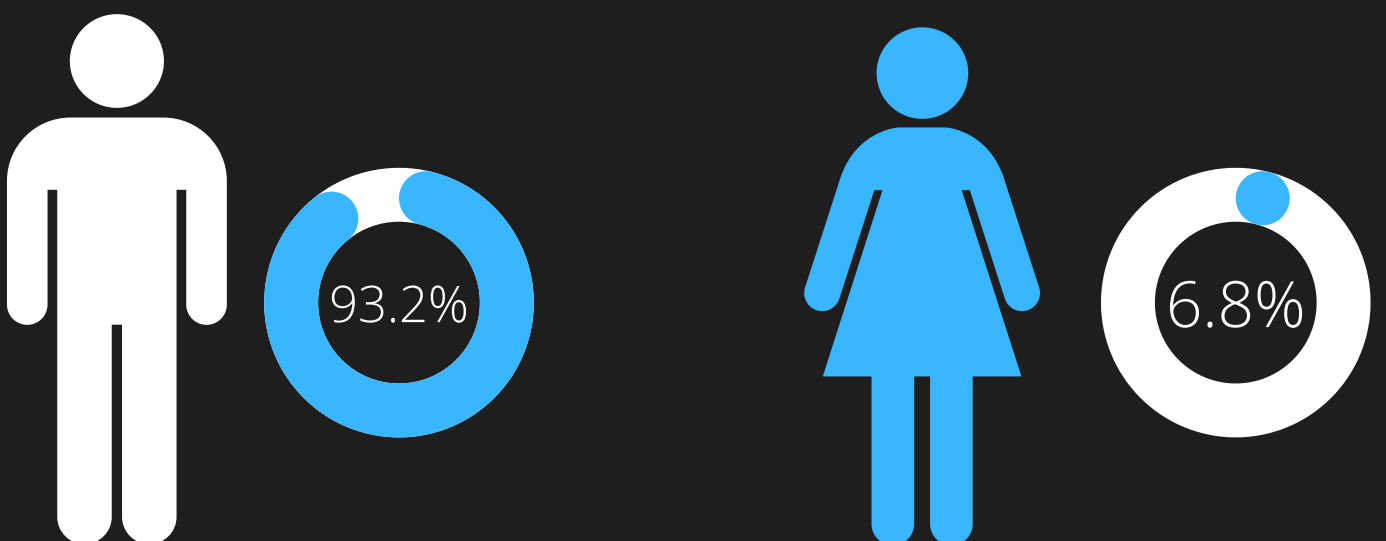


What it means

The latest gender pay gap statistics for Dunlop Aircraft Tyres indicates very little change when compared to the previous report. This report shows that female employees continue to have higher mean and median pay than male employees. The changes within the report are however, minimal and therefore do not notably alter the findings of the gender pay gap report.

The workforce remains predominantly male orientated with little to no recruitment in the period.

Workforce gender breakdown



Gender Bonus Pay Gap

Dunlop Aircraft Tyres continued throughout the period to operate two bonus plans. The plans differ in both criteria and scope. The first bonus plan is based on sales targets and relates to those that work within the sales function. The second bonus plan is based on attendance and relates mainly to the production function.

The production function contains majority male employees with the attendance bonus being paid to the majority of qualifying employees.

Very few females were entitled to a bonus within the year. Consequentially, the bonus pay gap remains considerable.

Quartiles

All quartile based pay groups contain more male employees than female employees. The Upper quartile comprises the greatest proportion of female employees followed by the third quartile. This remains unchanged from previous years.



Plan & Summary

Dunlop Aircraft Tyres remain committed to equality of opportunity in employment. It commits to make full use of the talents and resources of all our employees. Dunlop Aircraft Tyres equal opportunities policy applies to all aspects of employment including recruitment, pay, conditions, training, promotion, disciplinary and grievance procedures and termination of employment. The policy is supported by the Dunlop Aircraft Tyres company values and will going forward be supported by our ESG (Environmental, Social, Governance) Policy.

Dunlop Aircraft Tyres intends to achieve a more gender balanced workforce. Commitments it has made will continue as will the review and updating of policies to assist with the recruitment, retention and development of all staff.



Gordon Roper
Chief Executive Officer